

Glenn Blackmon, Ph.D.
203 20th Avenue SE
Olympia, Washington 98501
Telephone: 360 556-7888
E-mail: mail@glennblackmon.com
Web: www.glennblackmon.com

PROFESSIONAL OVERVIEW

An expert on economic, policy, financial, consumer protection, and regulatory issues in the telecommunications, electricity, natural gas, and transportation industries.

JOB EXPERIENCE

Glenn Blackmon, Ph.D.

Olympia, WA

Economic and Regulatory Consulting Practice (2006-

- Strategic advice on regulatory and legislative issues.
- Expert testimony on economic and policy issues.

Washington Utilities and Transportation Commission

Olympia, WA

Director of Regulatory Services (2004-2006)

Assistant Director for Telecommunications (1996-2004)

Policy Analyst (1995-1996)

- Led professional teams in complex litigation of telecommunications, natural gas, electricity, water and transportation cases.
- Provided expert testimony in legal proceedings on economic, financial, policy and regulatory issues.
- Worked for fair process and fair results in regulating utility rates.
- Attracted, retained, and motivated a highly qualified and diverse professional staff.
- Protected consumers and increased competitive choice.
- Reduced regulation as competition increased.
- Help consumers and news media understand government process and utility issues.
- Worked with Legislature and stakeholders to reform regulation.
- Help regulated firms understand and comply with administrative rules.

Delta Pacific (1991-95)

Olympia, WA

- Provided expert testimony and consulting advice in electricity, natural gas, and solid waste industries.
- Clients included environmental groups, consumer advocates, and regulated utilities.

Washington State Senate, Energy & Utilities Committee (1985-88)

Olympia, WA

- Provided non-partisan analysis of energy and telecommunications issues.
- Drafted and analyzed legislation for varied stakeholders.

General Public Utilities (1984)

Parsippany, NJ

- Provided strategic planning analysis for large electric utility.
- Developed concept of electricity futures market later implemented by the New York Mercantile Exchange.

United Press International (1981-83)

Little Rock, AR

- Covered legislative and political beats for newspapers and broadcast stations.

EDUCATION

Harvard University

Cambridge, MA

John F. Kennedy School of Government

- *Ph.D. in Public Policy*, 1991. Dissertation title: *Incentive Regulation and the Regulation of Incentives*. Crump Fellowship for dissertation research, Energy and Environmental Policy Center. Thesis committee: Richard Zeckhauser, chair; Thomas Schelling, Glenn C. Loury.
- *Master of Public Policy*, 1985.

Brunel University

Uxbridge, England

- *Visiting Scholar*, economics, 1981.

Louisiana State University

Baton Rouge, LA

- *Bachelor of Arts with honors*, economics, 1981. Phi Beta Kappa.

VOLUNTEER AND COMMUNITY

- Olympia Area YMCA – Advisory board treasurer, finance committee chair, volunteer volleyball coach, Strong Kids Campaign team member.
- Hands On Children’s Museum – Board member, treasurer, and web master.
- Tumwater Hill Elementary – Active PTA member and Odyssey of the Mind coach.
- Nova School – Science Olympiad coach.
- Good Shepherd Lutheran Church – Sunday school teacher.
- Washington Middle School – volunteer literature coach.

PUBLICATIONS

Incentive Regulation and the Regulation of Incentives, Boston: Kluwer Academic Publishers, 1994.

“Fragile Commitments and the Regulatory Process,” with Richard J. Zeckhauser, *Yale Journal on Regulation*, Winter 1992.

“The Incremental Surplus Subsidy and Rate-of-Return Regulation,” *Journal of Regulatory Economics*, June 1992.

“State Tort Reform Legislation: Assessing Our Control of Risks,” with Richard J. Zeckhauser, *Tort Law and the Public Interest: Competition, Innovation and Consumer Welfare* 272-300, Peter Schuck, ed., New York: W.W. Norton & Co., 1991.

“Myopic Equity: Pricing Automobile Insurance in Massachusetts,” with Richard J. Zeckhauser, *American Economic Review* 81:65, May 1991.

“Conservation Incentives: Evaluating the Washington State Experience,” *Public Utilities Fortnightly* 24-27, January 15, 1991.

“Natural Gas Regulation: The New Role for State Regulators,” Annual Research Conference, Association for Public Policy Analysis and Management, Seattle, Wash., October 28, 1988.

“Electricity Futures: The Next Step for Bulk Power,” *Public Utilities Fortnightly*, May 1, 1986. Reprinted in *Proceedings*, 8th Annual North American Conference, International Association of Energy Economists, May 1987.

“Regulating to Reflect the Reality of Changing Capital Values,” *Public Utilities Fortnightly*, May 2, 1985.

“The Millonzi Commission: Preference for Hydro Power,” with Andrew Myers, *Case Study Series* (No. C15-84-600), Cambridge, Mass.: Kennedy School of Government, Harvard University, May 1984.

“Op-ed: Two reforms that would allow truly equitable vote for president,” *The News Tribune*, December 3, 2000.

“Op-ed: Good phone service demands fair rates,” *The Seattle Times*, December 12, 1997.

“Op-ed: Basic phone services should share brunt of a U S WEST rate increase,” *The News Tribune*, November 24, 1997.

“Op-ed: Phone users get hung up blaming Internet for woes,” *Seattle Post-Intelligencer*,

February 11, 1997.

“Op-ed: U S WEST customers deserve telephone network that works,” *The News Tribune*, February 11, 1997.

“Op-ed: ‘Facts’ don’t ring true in U S WEST appeal to court,” *Seattle Post-Intelligencer*, June 12, 1996.

EDUCATIONAL PRESENTATIONS

- Regulatory Policy Conference, Michigan State University, Institute of Public Utilities.
- University of Washington School of Law.
- Water, Energy and Telecommunications Committee, Washington State Senate.
- State Regulation of Public Utility Review Committee, South Carolina Legislature.
- Annual Telecommunications Law Conference, Law Seminars International.
- Annual Local Telecommunications Infrastructure Conference, Law Seminars International.
- Practical Skills for the Changing Electric, Natural Gas, Telecommunications, and Water Industries, New Mexico State University.

EXPERT TESTIMONY AND REPORTS

- Qwest Corporation v. Level 3 Communications LLC et. al, expert testimony on telephone numbering rules, economic costs of intercarrier traffic exchange, and universal service policy, 2007. (Washington Utilities and Transportation Commission, Docket No. UT-063038). Client: Level 3 Communications LLC and Broadwing Communications, LLC.
- Investigation into Regulatory Classification of Bundled Telecommunications Services, staff report recommending pricing flexibility, 2005. (Washington Utilities and Transportation Commission, Docket No. UT-051838). Client: WUTC Staff.
- Pacificorp, expert testimony on policy and economic issues in electricity general rate case, 2005. (Washington Utilities and Transportation Commission, Docket No. UE-050684). Client: WUTC Staff.
- Generic Proceeding to Review Unbundled Loop and Switching Rates and Review of the Deaveraged Zone Rate Structure, expert testimony on economically efficient design of zone rates, 2004. (Washington Utilities and Transportation Commission, Docket No. UT-023003). Client: WUTC Staff.
- Verizon Northwest, Inc., expert testimony on policy and competitive issues in general rate case, 2004. (Washington Utilities and Transportation Commission, Docket No. UT-040788). Client: WUTC Staff.
- Qwest Corporation Proposed Sale of Qwest Dex Directory Publishing Business, expert testimony on policy and economic issues in proposed sale of telephone directory asset, 2003. (Washington Utilities and Transportation Commission, Docket No. UT-021120). Client: WUTC Staff.
- AT&T Communications of the Pacific Northwest, Inc., v. Verizon Northwest, Inc., expert testimony on competitive effects of intrastate access charges, 2002. (Washington Utilities and Transportation Commission, Docket No. UT-020406). Client: WUTC Staff.
- Verizon Northwest, Inc. et al. v. Washington Utilities and Transportation Commission, expert declaration on use of customer proprietary network information by telecommunications companies, 2002. (United States District Court, Western District of Washington, CV02-2342R). Client: Washington Utilities and Transportation Commission.
- Qwest Corporation, expert testimony on service quality performance and incentive mechanisms, 2002. (Washington Utilities and Transportation Commission, Docket No. UT-991358). Client: WUTC Staff.
- Qwest Corporation, expert testimony on competitive classification of business local exchange services, 2000. (Washington Utilities and Transportation Commission, Docket No. UT-000883). Client: WUTC Staff.

Proposed Merger of MCI WorldCom, Inc., and Sprint Corporation, expert testimony on public interest and competitive effects of merger, 2000. (Washington Utilities and Transportation Commission, Docket No. UT-991991). Client: WUTC Staff.

Generic Proceeding re. Continued Costing and Pricing of Unbundled Network Elements, Transport, and Termination, expert testimony on reciprocal compensation for transport and termination of interconnection traffic, 2000. (Washington Utilities and Transportation Commission, Docket No. UT-003013). Client: WUTC Staff.

Proposed Merger of Qwest Communications International and U S WEST Communications, Inc., expert testimony on public interest and competitive effects of merger, 2000. (Washington Utilities and Transportation Commission, Docket No. UT-991358). Client: WUTC Staff.

Proposed Merger of Bell Atlantic and GTE Corporation [Verizon], expert testimony on public interest and competitive effects of merger, 1999. (Washington Utilities and Transportation Commission, Docket No. UT-981367). Client: WUTC Staff.

Access Charge Reform and Pricing Flexibility, agency comments on policy and economic issues, 1998. (Federal Communications Commission, FCC 98-256). Client: Washington Utilities and Transportation Commission.

Investigation and Rule Making on Access Charge Reform and the Costs of Universal Service, staff report and comments, 1998. (Washington Utilities and Transportation Commission, Docket No. UT-970325). Client: WUTC Staff.

Generic Proceeding to Determine Costs and Prices for Interconnection of Local Exchange Service (Phase 2), expert testimony on reciprocal compensation and pricing of unbundled network elements, 1998. (Washington Utilities and Transportation Commission, Docket No. UT-960369). Client: WUTC Staff.

GTE Northwest, Inc., expert testimony on economic approach to depreciation of telecommunications investments, 1997. (Washington Utilities and Transportation Commission, Docket No. UT-961632). Client: WUTC Staff.

U S WEST Communications, Inc., expert testimony on policy, incentive, and service quality issues in general rate case, 1997. (Washington Utilities and Transportation Commission, Docket No. UT-970766). Client: WUTC Staff.

Generic Proceeding to Determine Costs and Prices for Interconnection of Local Exchange Service (Phase 1), expert testimony on pricing policy, 1997. (Washington Utilities and Transportation Commission, Docket No. UT-960369). Client: WUTC Staff.

- Notice of Inquiry Examining Regulation of Electric Utilities in the Face of Change in the Electric Industry, comments on least-cost planning and competitive bidding rules, 1995. (Washington Utilities and Transportation Commission, Docket No. UE-940932). Client: Public Counsel Section, Washington State Attorney General.
- Puget Sound Power & Light Company, expert testimony on implementation of a decoupling mechanism, displacement of cogeneration projects, and power supply costs, 1994 (Washington Utilities and Transportation Commission, Docket No. UE-940728). Client: Public Counsel Section, Washington State Attorney General.
- Puget Sound Power & Light Company, expert testimony on the prudence of supply side resources acquired under PURPA, through competitive bidding, and through negotiation, 1993-94 (Washington Utilities and Transportation Commission, Docket No. UE-921262 et al.). Client: Public Counsel Section, Washington State Attorney General.
- Federal Energy Regulatory Commission, intervenor comments on relicense application for Bend (Oregon) hydroelectric project, 1993-94 (FERC No. 2643). Client: Oregon Department of Fish and Wildlife.
- Cascade Natural Gas Corporation, expert testimony on a proposed special contract for a large customer, 1993 (Washington Utilities and Transportation Commission, Docket No. UG-93-0511). Client: Public Counsel Section, Washington State Attorney General.
- Federal Energy Regulatory Commission, intervenor comments on license application for Enloe Dam (Washington State) hydroelectric project, 1993 (FERC No. 10536). Client: American Rivers.
- Illinois Power Company, expert testimony on natural gas cost of service and rate design, 1993 (Illinois Commerce Commission, Docket No. 93-0183). Client: Illinois Citizens Utility Board.
- Puget Sound Power & Light Company, expert testimony on implementation of a decoupling and resource cost recovery mechanism, 1993 (Washington Utilities and Transportation Commission, Cause No. UE-930622). Client: Public Counsel Section, Washington State Attorney General.
- Washington Water Power Company, expert testimony on the need for additional generating capacity, 1993 (Idaho Public Utilities Commission, Case No. WWP-E-93-4). Client: Citizens Network for Responsible Growth.
- Puget Sound Power & Light Company, expert testimony on hydro normalization, new resource cost-effectiveness, power supply costs, and conservation, 1993 (Washington Utilities and Transportation Commission, Cause No. UE-9201262). Client: Public Counsel Section, Washington State Attorney General.

Puget Sound Power & Light Company, expert testimony on energy conservation, power contracts, and incentive mechanisms, 1992 (Washington Utilities and Transportation Commission, Cause No. UE-920630). Client: Public Counsel Section, Washington State Attorney General.

Puget Sound Power & Light Company, expert testimony on conservation and rate adjustment, 1991 (Washington Utilities and Transportation Commission, Cause No. UE-910626). Client: Public Counsel Section, Washington State Attorney General.

Central Illinois Public Service, expert testimony on electric and natural gas cost of service and rate design, 1991 (Illinois Commerce Commission, Docket No. 91-0193). Client: Illinois Citizens Utility Board.

Federal Energy Regulatory Commission, intervenor comments in licensing of Elwha and Glines (Washington State) hydroelectric projects, 1990-91 (FERC Nos. 588 and 2683). Client: Friends of the Earth, Seattle Audubon Society.

Illinois Bell Telephone Company, expert testimony on incentive regulation mechanisms, July 1989 (Illinois Commerce Commission, Docket No. 89-0033). Client: Illinois Citizens Utility Board.

Northern Illinois Gas Company, general rate case expert testimony, 1987 (Illinois Commerce Commission, Docket No. 87-0032). Client: Illinois Citizens Utility Board.